

Key Elements to Managing Performance Part I

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Quick Poll Question



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#1 tool to manage performance is
COMMUNICATION

share expectations | articulate goals | provide feedback



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Managing performance refers to optimizing employee potential through feedback, training and educational opportunities, and knowledge sharing





MANAGING PERFORMANCE

- Set Clear Expectations
- Regular Check-ins
- Train, Coach and Develop
- Delegate and empower



PERFORMANCE MANAGEMENT

- Annual Reviews/Career Conversations
- Policies and Procedures
- Corrective Action



3 Qualities of Human Leadership:

Authenticity.

Empathy.

Adaptability.

*How do you put these qualities into action?
What else would you add to this list?*



Orientation vs Onboarding

Traditional Orientation	Onboarding
Operationally driven	Part of the strategic process
Universal to all employees	Tailored specially to individual employee
Supply basic information to the new hire	Introduction to the culture of the University/department
Formal socialization (office introductions)	Informal socialization (team lunch)
Have employee start working immediately	Opportunity to shadow a senior team member
Expect employee to "figure out" the job	Provided coaching or mentoring
Can last several days	Can last several months to a year
Easy to implement	Requires investment
Turnover	Retention



Quick Poll Question

Please Put Answer in Chat



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1:1 CHECK-INS

MYTHS:

- They are project updates
- Not needed, I have open door policy
- They are too time consuming
- We already have weekly team meetings
- I talk to them enough already

MAKE THEM MEANINGFUL

- Purpose, Result desired
- Not meet to meet, but ensure regular
- Prepare
- Focus on intended purpose (no checking phone)



FEEDBACK TIPS

- When possible, deliver when the employee indicates a willingness for feedback (diverse workforce)
- Ask questions, practice good listening skills, and try not to make assumptions.
- Feedback should be specific and not general.
- Feedback should be given at the earliest possible time.





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